

Ko te mea tuatahi e tuku ana i
te reo whakamoemiti ki a Ihoa o
Ngā Mano mō ngā manaakitanga
maha i uhia mai ki a tātou katoa
ngā uri o Ngāti Kuri.

Me mihi hoki ki ō tātou tini
mate, haere ngā mate, koutou
te hunga mate ki a koutou,
tātou te hunga ora, ki a tātou.

Kia ora tātou katoa.

RUIA RUIA
OPEA OPEA
WHIRIA WHIRIA
TAHIA TAHIA
KIA HEMO AKE
TE KA KOA-KOA
KIA HEREA MAI KI
TE KAUWAU KOROKI
KIA TATAKI MAI KI TANA
PŪKORO WHAI KORO
HE KUAKA
MĀRANGARANGA
KOTAHITE MANU I TAU
ATU KI TE TĀHU
TAU ATU TAU ATU TAU ATU



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2022 REPORT

Ngāti Kuri Trust Board

In writing this report, we are reflecting on some of the themes at our last Annual General Meeting:

- As a country, we were working out how to live with Covid-19.
- Our broad responses to defend, restore and reclaim our spaces and places.
- Maintaining a focus on building towards shared prosperity.
- A range of investments that should de-risk.
- A financial result that reflected the significant work done to date.

As well as issues that weren't apparent at our last Annual General Meeting:

- As well as the impact of living through a global pandemic, its associated global supply chain brittleness and workforce shortages increased input costs and created delays.
- Pent-up demand for goods and services was inflationary in effect.
- The last decade of low-interest rates created asset value bubbles (housing, share market).
- Central banks stimulated economic growth through quantitative easing primarily through Covid-19 was inflationary.
- Central banks responded aggressively by raising borrowing costs to slow down economic activity.
- In February 2022, Russia invaded Ukraine.

Opposite

The Kā Ora pattern is a geometric play on the traditional design of rauponga. This pattern represents the native New Zealand fern and is characterised by the straight lines of haehae and ninety degree bends, another play on Te Ara Whānui. Traditionally rauponga depicted the ribs of ancestors and was used to symbolise protection when depicted as ribs on an ancestral carving or when adorning a waka taonga such as a waka huia. In this instance, it is used to denote wellbeing within the concept of 'manaaki tangata' and 'manaaki tinana'.

- Boycotts by the EU and United States of Russian goods and services underpinned a global food and energy shortage.
- With the New Zealand Dollar devaluing some 20% to the USD, we were importing inflation.
- An Official Cash Rate of 3.5%, Consumer Price Index inflation at 7.2% and an unemployment rate of 3.3% are our current reality.
- Aotearoa opened its doors to overseas visitors on the 31st of July, 2022.

Geo-political responses to global pandemic and war have affected a complex ecosystem impacted by monetary and fiscal decisions over many decades. The flow-on impacts will be far reaching. Our future decisions need to be cognisant and responsive to these shifts.

So what does this mean to Ngāti Kuri and the Board?

- Money is currently buying less.
- Debt servicing costs have doubled.
- Operational costs like fuel have significantly increased.
- As returns on investments diminish, future investments are limited.
- A focus on debt reduction to generate a fit-for-purpose balance sheet.

Te Urungi o Ngāti Kuri and Nga Puna o Ngāti Kuri

Te Urungi o Ngāti Kuri and Nga Puna o Ngāti Kuri have set out to deliver Community Resilience, Shared Prosperity and Self Determination in response to the Trust Board's rautaki. Building a shared leadership structure will maintain the common themes of leadership, capacity and capability while maintaining accountability.

Te Urungi o Ngāti Kuri

- The asset holding company who provide direction and management of commercial assets and businesses for investment and wealth creation.
- The Board owns and operates commercial assets, forests, horticulture, fishing, sheep and beef farms and tourism. This part of the business employs some 50 people contributing approximately \$2m of wages and salaries to our community. The companies are reliant on revenue streams by selling products and services. Those revenue streams must be able to pay expenses with a profit level to reflect a return on the investment/asset value. Currently, these are challenged.

Nga Puna o Ngāti Kuri

- Charitable in purpose to support whānau, hapū, marae, te reo me o nga tikanga, mana motuhake, mātauranga māori, kaitiakitanga, manaakitanga, taiao, ora (whānau, whenua, wai, taiao), kāinga, mātauranga.
- Significant programme of work across a range of projects. Approximately \$22m in project investment with an estimated \$8m of direct investment with Ngāti Kuri.
- We currently employ 40 people across the programme of work contributing approximately \$2m of wages and salaries directly into our community. See Appendix for the schedule of projects.
- Work is currently project based and serviced through funding sought from Government Agencies, NGOs and Philanthropists.
- A challenge with the approach is creating sustainability with projects that are outputs and time specific. The team are actively pursuing more investments to keep the projects going.
- The capacity and capability needed to seek out investment opportunities and manage the associated relationships is time intensive.
- The current financial conditions have created exposure to increased delivery costs with contracts that don't allow for inflationary adjustments or the ability to deliver less.
- Projects with significant progress during the past year include Wai 262, Pou Uara, Taiao, Te Ara Whānui Research Centre, Te Mana o Rangitāhua, Nga Rakau Taketake, and 4th Gen.

Ngāti Kuri Farms

The Farm team continue to manage a significant sheep and beef farm operation (some 4,500 hectares with 12,500 sheep and 2,700 cattle), with Te Paki being a breeding farm and Wharekapua a finishing farm.

- The investment of the Technosystem on Wharekapua provides a systems approach to finishing cattle. At 1 kg live weight gain per day, stock can be dispatched to the works in 90 days.
- Irrigation and trough systems with storage tanks are being designed for a 900 and 700 hectare catchment on Te Paki.
- The government has legislated that by 2025, the pricing of agricultural emissions will apply to methane and nitrous oxide. Aotearoa will be the first in the world to do this. The negative impact on profit could be up to 20%, with the initial cost mooted at \$110–\$350 per tonne per annum. Farmers will either pull out of the sector or move land use to carbon farming.
- We have identified 520 hectares of LUC 6&7 land for permanent afforestation (exotics to Natives) alongside active management. The project forecasts \$60m of cash flow over 30 years with \$10m operating costs and will sequester 96,000 tonnes of CO2.
- Alongside the graduation with Waimarama Orchards, five of the farm staff were successful graduates of the Landbased Training Team in Level 3 Farms Systems. The option to deliver on-the-job/land-based training has proven to be a successful approach. A big thank you to the Landbased Training Team.



Above
Waimarama Orchards LBT Graduation and Certificate Celebration.

Waimarama Orchards

The Orchard team have done a fantastic job managing our horticulture investment in particularly challenging times.

- Locally sourced native seeds have been germinated, pricked out and grown on. Some 43,000 plants were supplied to the facilities team for the riparian planting areas, mainly Te Paki.
- Orchard gate returns (OGR) for the 2021–2022 year have been lower than the average for the ten years preceding 2020–2021 (golden years). The development of large orchards in Western Australia, where sourcing locally, has reduced our access to traditionally our most lucrative export market.
- Asian markets are growing, but freight cost increases and limited space make us uncompetitive.
- Overseas markets like Japan and South Korea are demanding larger fruit. Aotearoa is similar, so we have difficulty selling smaller fruit.
- We are exploring opportunities to utilise the smaller fruit in the edible oils market and others.

Domestic

- Oversupply from significant corporate plantings coming on stream. Class 2 fruit, typically exported, is now in the domestic market.
- Class 3 fruit, usually supplied to the domestic market pre-2020–2021 season, is destined for the oil market.
- 161,700 kgs is estimated for the 2022–2023 season.

Blueberrys

- Stage 2 development of Blueberry has had its first light crop.
- This season, Stage 1 has yet to have the yield we experienced in our first year. The delayed commissioning and stability of the fertigation system have impacted this season's crop. This has been remedied for future crops.
- Focus on quality and handling practices while picking is required to provide the right experience for the customer and command a premium price.
- Estimated 55,000 kgs to be picked for the 2022–2023 season.
- Orchard Manager and Blueberry Team Lead attended the Berry Quest Conference on the Gold Coast in July. Both came home with learnings from others about managing and growing these hybrids.
- A graduation lunch for Waimarama Orchard and Farm staff acknowledged staff commitment and achievements. Eleven staff were awarded certificates in Primary Industry Operational Skills with optional strands of Specialist Equipment, five with Growsafe Tickets and ten with Advanced Workplace First Aid.



Above
Construction workers at the
Kā Uri site, February 2022.

Opposite
Kahikātoa from Kapowairua.



Ngāti Kuri Tourism

While Kā Uri has been in re-development, the café/retail team have operated a pop-up Kā Uri café and provided school lunches to Ngataki and Te Hapua. The workshop team worked around the site development or operated offsite.

The site development is an \$11.8m co-investment by Ngāti Kuri and Kanoa (ex-Provincial Growth Fund). It has been project managed by Ngāti Kuri and supported by architectural, engineering and quantity surveying professionals. A subcommittee of the Board provided governance oversight. Far North Roding is delivering the site development. The development has provided invaluable experience for Far North Roding employees, including Ngāti Kuri whānau and local sub-contractors.

Commercial Developments of this scale and quality are rare in the regions.

Covid-19 delayed the site's opening by 14 months, resulting in an input cost increase of 17%. Value engineering has allowed us to deliver the quality of the most significant private sector development in the Far North for many years.

Under the leadership of the Ngāti Kuri GM Tourism, the site will have a soft launch in November, with an official launch in the early new year. The opening will provide an opportunity for the provision of quality products and services delivered under Ngati Kuri's manaakitanga. Our curated narratives will support the visitor experience.

Ngāti Kuri Mīere

The New Zealand honey industry continues to be challenged by compliance, constrained global market demand and pricing that have seen some beekeepers pull out of the market. As of the end of 2021–2022, we have some 14 tonnes of honey in storage. There is an estimated 4,000 tonnes currently unsold in the New Zealand market.

The Mīere team continue to manage some 570 hives diligently. Varroa mite has claimed a higher percentage of hives than in previous seasons. Ngāti Kuri Mīere operates a pollination service to maintain our commitment to this industry, being the bellwether to a healthy environment.

Te Hiku Forest

Ngāti Kuri continues to work with Summit, Te Rarawa, Ngai Takoto and Te Aupouri around the ongoing management of the forest. Our quarterly meetings provide insight and input into Forest Management.

Te Hiku Iwi continues to advance its tree ownership model as Crown Forest Licenced land returns for replanting. Since the review of the rentals in 2020, with an agreement for Te Hiku Iwi to plant 15% of replanting, 883 hectares have been planted. These are managed on our behalf by Summit. Rental review to be in place by December 2023.

As an update, the legal title of the land is yet to transfer to Te Hiku Iwi as tenants in common. Transfer 352,470 New Zealand Units under the New Zealand Emissions Trading Scheme will follow.

Passive Investments

With the turmoil in the global share and equity market, we have taken a conservative approach to these investments. We have moved funds out of Milford Asset into Term Deposits (yielding around 4.7% per annum). We have \$5m remaining, with Milford positioned for medium-term opportunities.



Left
Sheridan Waitai and Hon
Nanaia Mahuta, Wai 262.

Middle
#Hikoito100 Music
Festival, May 2022.

Opposite
Papa's Pack at #Hikoito100
Music Festival, May 2022.

Wai 262 Te Taumata Whakapūmau

Te Taumata Whakapūmau is a collective of whānau claimant and Iwi delegates from Ngāti Kuri, Te Rarawa, Ngāti Wai, Ngāti Porou, Ngāti Kahungunu & Ngāti Koata. The role and purpose of Te Taumata Whakapūmau is to maintain the mauri and uphold the vision of Wai 262.

Ngāti Kuri has supported the Taumata as contract holder to progress early opportunities and secured \$1.27m to initiate Māori-led engagement (kanohi ora). The contract concluded in this reporting period. Ngāti Kuri also secured \$495,000 toward establishing Te Ara Whānui Research Centre, including facilities at Te Paki supported with a virtual research team. A further \$7.38m was secured for Te Taumata Whakapūmau in the 2022/23 budgets for vote Māori (from a total appropriation of \$27.66m over 4 years).

Ngāti Kuri has provided a leadership role in securing these resources and supporting the programme of work to occur in the next three years. See www.wai262.nz for more information.

Ngāti Kuri Pou Uara Community Resilience, Kaimanaaki

- More than 200 whānau were supported with distribution of kai and health packs during the Covid-19 response.
- Ngāti Kuri Covid-19 booklets were created and distributed to reach kaumātua and whānau who couldn't travel or weren't online. The booklet is also available for print online from the #Hikoito100 website (500 distributed, more than 280 people have used the resource from the website).
- Covid-19/health resilience wānanga were held to prepare whānau to respond to Covid-19 and other health emergencies. Testing kits, PPE, deep cleaning kits were provided to all Ngāti Kuri businesses and local businesses. Teams' hui were set-up to operate effectively under restrictive conditions.
- #Hikoito100 / Hei tūpuna rangatira koe — 'Be a good ancestor' campaign launched to encourage vaccinations and boosters. The combined reach of all media coverage was more than 180,000 people with an equivalent advertising value of \$1.38m.
- #Hikoito100 Music Festival was a sold-out event (3,500 tickets). A celebration of our unity as the iwi of Muriwhenua. Genuine gratitude from the community for the delivery of the event. 100% positive feedback from the artists (logistics, kai, kaupapa).
- Positive feedback from businesses about the economic impact. Evidenced that the rohe can deliver and host large scale events.
- Muriwhenua Waiata performed and recorded by Papas Pack as an outcome of the festival, released at part of Waiata Anthems, available on Spotify.
- Cadet's programme provided to staff through a series of wānanga, one-on-one and three-way coaching, and development plans for training.
- Civil Defence Plan for Te Rerenga Wairua (Cape Reinga), Taputaputa (Tapotupotu) and Kapowairua (Spirits Bay) drafted to respond to increase in events. Geospatial maps assist in directing whānau and visitors to emergency locations and assembly areas for different emergency contexts.





Ngāti Kuri Taiao

- Capability advancement project through Jobs for Nature to develop our kaitiaki obligations through mātauranga Māori and western knowledge and the long term ecological and environmental gains.
- 16 whānau employed in the Taiao team.
- Biosecurity management policy, framework and team in place. Including bio-security facility at Te Paerau.
- Team in place to maintain infrastructure, assets and facilities and further establish new restoration sites.
- Key relationships with partners to grow the Taiao team capability in environmental, science, and alongside mātauranga experts.
- The Taiao team includes a Kauri Ora Iwi Collaboration project. Work has included mapping the whenua, Kauri Hygiene training, Rongoa Wānanga alternatives, knowledge exchange with other Iwi, analysis tests of Kauri in our rohe.
- Tests have revealed there is no 'Kauri Die Back' currently present in our rohe. We will need to work hard to maintain that including the expected behaviors of manuhiri walking our whenua as well as ourselves.
- The team continues to expand their skills base and knowledge. We will have our own qualified drone operators, licensed skippers, and qualified divers to support the island and marine work.

Te Ara Whānui Research Centre

- Te Ara Whānui is an emerging Research Centre.
- A deliberate and intentional approach to integrate research programmes and activities that align our strategic flightpath (Te Ara Whānui).
- The programmes are diverse and will place emphasis on specific Wai262 principles.
- The research will help develop capacity to inform and transform kaitiaki practices for our Taiao and Facilities teams.
- The vision is to generate and advance research for and by Ngāti Kuri, and invites the memory of a whakataukī iterated by kaumatua Charlie Petera: 'Me he rākau mamore au nei, tu tonu — Like a tree standing firm.'
- Located at Te Paki, the centre provides a facility to bring together (physically and virtually) a range of scholars and world-leading experts across multiple disciplines to collaborate on those things that are important to us in the protection of our taonga, moana, whenua and our people.
- Significantly, the centre provides a foundation for Ngāti Kuri to be an early adopter as an Iwi research institution and lead rather than support kaupapa.
- Our own whānau are the research leads (Tammy Tauroa, Ruia Aperahama, Isaac Brown, Jerry Norman, Associate Professor Sophie Nock, Sheridan Waitai, Walter Wells, Dr Jillian Tipene).
- Visit our website for more information: tearawhanuiresearch.com.

Te Mana o Rangitāhua

- The first Iwi-led research project invested at this scale in partnership with Tāmaki Paenga Hira Auckland Museum (\$14M).
- 8 Ngāti Kuri are part of the research team.
- First full mana whenua expedition in November 2021. Almost 20 years to the day since our kaumatua voyage in November 2001.
- The mana whenua voyage was followed by the first research expedition for the project. Charlie Sucich and Herbie Reardon travelled as mana whenua. The conditions of all the voyages within this project is the inclusion of Ngāti Kuri.
- The project has a top quarter rating nationally and overachieved in the reporting standards.
- Research Directional Plan — Working Document and Research brochure produced.
- Unique scholarship opportunities provided for Ngāti Kuri students.
- Key knowledge and capacity outputs are framed around Reconnecting, Reidentifying, Restorying, Growing Ngāti Kuri Capacity and Capability.
- Ngāti Kuri have developed our own Puu Kaiao (cultural protocols) for voyaging to Rangitāhua.

Opposite
The cliffs at Rangitāhua.



Thomas Hvid, a mokopuna of the Neho whānau. Thomas is a star and part of the Ngāti Kuri Taiao team.

Ngā Rākau Taketake

The Ngāti Kuri rohe is the most bio-diverse area in the country with more than 37 endemic species. It is a biodiversity enhancement project for the conservation and restoration of two taonga endemic to the rohe of Ngāti Kuri: rātā Moehau (*Metrosideros bartlettii*) and kahikā Rangitāhua (*Metrosideros kermadecensis*) as prominent and naturalised taonga, and for Ngāti Kuri as kaitiaki to have intimate understandings of these taonga once more.

We are grateful to our key partners for their support and commitment to this kaupapa; Manaaki Whenua, Auckland Botanical Gardens, Otari Park, Te Papa Museum, and Auckland University. Visit the Te Ara Whānui Research Centre website for more information: tearawhanuiresearch.com.



4th Gen gathering, 2022.

4th Gen

Mokopuna who are 4th (and 5th) generation from the kuia and kaumatua who filed the Wai262 claim.

Initiated by our own Ngāti Kuri taitamariki, the roopu have led a range of kaupapa, including Bio-blitz, Kopapa waka wānanga, TOIAO exhibition curation for Kā Uri, hosting Taiatea Gathering of Oceans for Rangatahi Leadership, and Tai 262 (a Taiohi representation of Wai 262).

They lead their own kaupapa and vision for 'Zero Extinctions', and they have hosted Blair Tuke and Peter Burling from Oceans Live, and received a grant from Oceans Live in support of their mahi.

Ngāti Kuri Facilities Management

The Facilities team have been actively leading:

- Being the face of Ngāti Kuri manaakitanga for manuhiri who visit Te Rerenga Wairua and stay at Kapo Wairua and Taputaputa. We regularly receive comments from our visitors who positively acknowledge their role in their experiences.
- Provision of facilities: water, toilets, information sharing and local knowledge.
- Planting out the riparian areas with natives from Waimarama Orchards nursery.
- Supporting the activities of Ngāti Kuri Taiao and Te Ara Whānui Research Centre.

Ngāti Kuri Kura

The Kura leadership have been working through the challenges of operating the schools through Covid-19 and restoring a consistent teaching/ learning environment.

- Full complement of teachers for Term 4.
- Focus on building on our reo with taitamariki and whānau.
- Rescheduling South Island school trips with Te Hapua in Term 4 2022 and Ngataki in Term 1 2023.
- Outreach with Manaiakalani to build on a systems approach of our tamariki being digital citizens.
- Building bridges of opportunities for Year 9 to have work experience on our farms while transitioning.

Rangitāhua Ocean Sanctuary

Building on the work that the Board has carried out to date, we:

- Engaged with Ministers David Parker and Poto Davies to populate the Rangitāhua Ocean Sanctuary Exposure Draft Bill.
- Engaged with Te Aupōuri and Te Ohu Kaimoana to advance collective feedback to Ministers on those areas we have in common.
- Shaped our nomenclature (Kawa, Mana, Wehi, Ihi o Rangitāhua) to respond to leadership and scope.
- Attended the United Nations, Our Oceans Conference in Lisbon in July. Governments and NGOs are highly anxious about our oceans' future and responding more earnestly. Spiritual and indigenous leadership is missing in these events.

Ngāti Kuri Pā Kainga

As we grow our capacity and capability requirements, our whānau wish to return to their whenua. Aligning to #HikoTo100, the focus is:

- Supporting over 100 whānau members into home ownership (70 whom whakapapa to Ngāti Kuri) to re-occupy their ancestral lands.
- 61 hectares of farmland identified across Wharekāpua Farm and Te Paki Station Farm.
- To create four new Pā Kainga sites at Ngātaki, Te Paki, Te Paki Dune Road and communal facilities at Kapo Wairua.



Infrastructure Investment Opportunities

Decades of data have identified Mokaikai as one of a limited number of suitable sites in Tai Tokerau for wind farms. Transpower has forecast that Aotearoa will, over the next 30 years, require 68% more electricity than it currently generates. Furthermore, modelling by Denmark Technical University indicates 27 wind turbines at a 48% capacity factor can generate 400,000-megawatt hours per year. Significant testing is required to build the business case.

Te Kahu o Taonui

Building on the collaboration by Tai Tokerau Iwi/hapū and Government Agencies responding to Covid-19 in our communities, Te Kahu o Taonui continue to guide similar opportunities.

- Supported Three Waters manawhenua governance group for Water Entity 1.
- Advanced the formation of Te Taumata Hauora o Te Kahu o Taonui as the Iwi Maori Partnership Board envisaged by the Pae Ora Healthy Futures Bill 2022. The entity is transparent that the Government Health Agencies do not speak for the mana of Tai Tokerau Iwi Chairs. Tai Tokerau is mai Tamaki ki Te Rerenga Wairua.
- Te Kahu o Taonui is in the process of contracting and delivering 48 transportable homes for allocation to the forum members.
- Supported Pouahi, a Tai Tokerau Housing Investment initiative working alongside the Crown.

Final Thoughts

Finally, we would like to acknowledge those who passed this year. We want to especially acknowledge Bob Wells, Pineaha Murray, Aunty Kaa and others who were alongside us as we moved through our Treaty Settlements and supported the Board's pursuit of the opportunities presented to us. Pineaha and Bob were the last of the Kaumatua who went to Rangitāhua in 2001 to place our Pou.

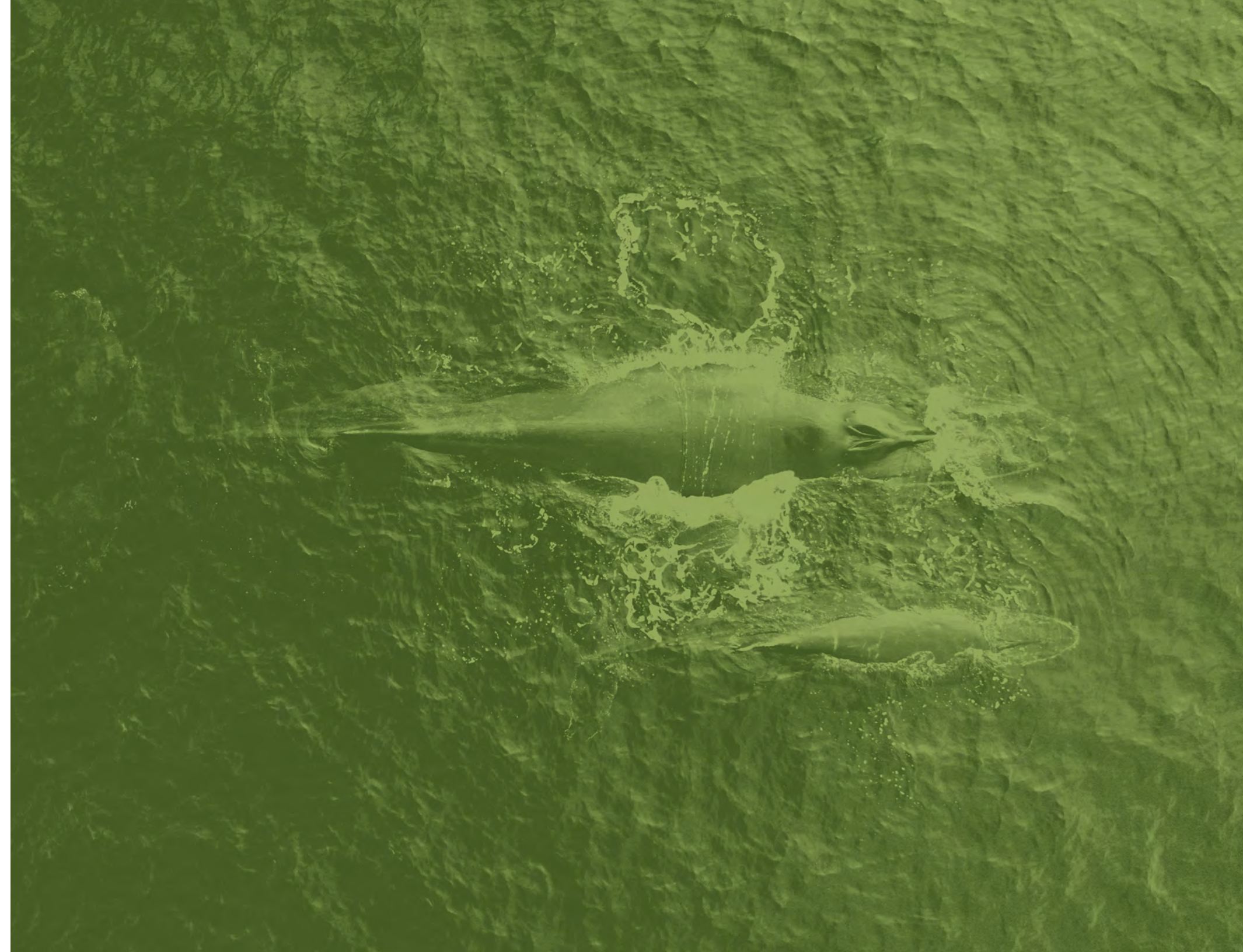
The Board wants to thank those who chose to work and contribute to our businesses and organisational activity. There are whānau who meet based on their whakapapa to learn and contribute. When you look up, back and then forward, you see the efforts of everyone's contributions. These are very humbling moments.

We also want to acknowledge those who are in leadership. Serving our whānau and beneficiaries requires a stoic commitment to our intergeneration aspirations as Ngāti Kuri. Thank you for your patience and grace. We want to acknowledge and thank our Trustees. Carrying out one's fiduciary responsibilities while maintaining one's Ngati Kuritanga comes from an innate confidence in knowing who you are.

Ngā manaakitanga

Harry Burkhardt
Chair

Walter Wells
Deputy Chair



2021 ANNUAL GENERAL MEETING

Ngāti Kuri Trust Board

Te Hiku o Te Ika Marae, Te Hāpua
December 10, 2021

Background

With the threat of Covid-19 and the Board's commitment to keeping whānau safe, we chose to live stream our Annual General Meeting. Some key insights in using this format for the first time:

- Some 1500 views with 93 likes and 43 comments.
- Chat function provided a helpful mechanism for whānau to contribute.
- Whānau from Wellington, Gisborne, Perth and other areas joined.

Meeting opens 10.00 am

Whakamoemiti/Mihimihi: Abbey Brown

Mihimihi: Jerry Brown, Bruce Ngauma, Graeme Neho

Introduction to AGM: Walter Wells

Apologies: Awhina Michaels, Pani Petera, Emily Morris, Sue Roberts, Charlie Sucich, Te Mutunga Pohatu, Waimirangi Pohatu, Iona Maxwell, Kare-Rapata Leathem, Whitney Holmes,

Apologies noted: Walter Wells

Nga Whakamaharatanga ki a Ratou ma.

Read by Lillian Karaka with a minute's silence being observed.

Minutes of the Annual General Meeting December 12th 2020 held at Te Hiku o Te Hika Marae

Moved: Zaelene Maxwell-Butler / Jerry Norman
Motion carried

There were no matters arising out of the minutes.

Opposite

The Kā Oho pattern is based on the Rau Tūātea (double-curved breaking waves) highlighting the coming together of the oceans at Papaki Ngā Tai. The Rau Tūātea also represents the duality of untapped potential and the unseen. This duality is further emphasized in this pattern through the relationship of positive and negative space. It reminds us of the tension between the tangible and intangible domains and Ngāti Kuri's role as kaitiaki within the taiao and for future generations.

Report

The full report is found at the start of this document.

Highlights:

- Our legal obligation to report back to our beneficiaries.
- Acknowledged the cumulative responses: to defend, to restore and to reclaim have underpinned our tactics and activities.
- The prosperity era will require different skills, relationships and leadership models.
- Acknowledgement of those who have been key champions in the early days of the Ngati Kuri Trust Board.

That the Chair's Report be accepted:

Moved: Michael/Robert Bradley
Motion carried

Financial Report

Lance Norman provided a high-level summary of Financial Activity for the reporting year alongside the audited financial reports that were in the Annual Report.

Key considerations:

- Consolidated revenue increase of 31% from 2019–2020.
- Total direct costs decreased by 5%.
- Net surplus of \$2m.
- Net assets and Total Equity increased by \$2m.

Note the Board's current position is to not revalue assets as they will never be sold. Assets are bought into the balance sheet at cost.

Stewart Russell from PFK Francis Aichin provided an overview of the auditing process and auditors' roles. Auditors have provided an unmodified opinion on the state of the Trust Board's Financial Performance and Position for the 2020–2021 period.

That the audited financial report be received
Moved: Lance Norman / Graeme Neho
Motion carried

Elections

For those who were obligated to step down (Donna Smith, Walter Wells, Harry Burkhardt) with two retirements (Lillian Karaka and Robert Bradley) nominations received did not require an election process. We note the election of Tammy Tauroa and John Kerns to the Ngāti Kuri Trust Board. Lillian and Robert were acknowledged for their contribution.

Valedictory speech: Lillian Karaka

- Working on the Board was both challenging and rewarding.
- Her passion for supporting whānau and ākongā in the Education system requires partnership.
- Ongoing partnership requires alignment of curriculum, practice and support for whānau.
- Creating a teaching support and training hub in Tai Tokerau provides a local solution.

Valedictory speech: Robert Bradley

- Congratulated the new Board members.
- Enjoyed being on the board.
- Diverse portfolio a good risk management approach.

Maiden Speech: John Kearns

- Privileged to be part of the Board.
- Eager to learn and contribute.

Maiden Speech: Tammy Tauroa

- Acknowledged the contribution of Lillian and Robert.
- Excited to move into the building on shared prosperity.

General Business

Romana Potts presented Hikoia tō Pēpeha:

- Reconnecting to our Tupuna whenua through our Maunga, Awa, Moana, Waka, Rangatira/ Tupuna, Iwi, hapū, marae, whare tupuna, and urupa.
- On the whenua and knowledge transfer through wānanga and pūrakau.

Response to housing for kaumatua and kuia:

- The Board is focused on four potential Pa Kainga sites that will provide pathways to homeownership for our whānau who will be working on the whenua.
- It will provide for extended whānau including kaumatua and kuia to be central to Pa Kainga.

Establishing our reo in our schools has been an area of focus for the Trust Board since we assumed governance responsibility for Te Hapua and Ngataki. Building on the two tenants that are shaping our curriculum; that is our tamariki know who they are and for them to be digital citizens, we know that:

- Our reo is critical to that knowing.
- We need committed resources to take both tamariki and whānau on that journey.

The Chair raised the opportunity for Ngāti Kuri to shape what Data Sovereignty means for us. Once we move into a post Covid-19 environment that keeps us safe we can meet to discuss.

Karakia Mutunga: Abbey Brown

Meeting closes at 11.35 am

2022

Election Process

Under the Ngāti Kuri Trust Board and Te Manawa o Ngāti Kuri Trust Constitution, the following Trustees will step down this year.

Ngāti Kuri Electorate **Abbey Brown**
Muriwhenua Electorate **Graeme Neho**
General Electorate **Lance Norman**

At the close of nominations, 4.00 pm Friday 30th of September, the Trust Board had received three nominations for this year's elections.

One nomination for the Ngāti Kuri Electorate **Abbey Brown**

One nomination for the Muriwhenua Electorate **Graeme Neho**

One nomination for the General Electorate **Lance Norman**

As only one nomination was received for the Ngāti Kuri electorate, **Abbey Brown** was declared elected unopposed.

As only one nomination was received for the Muriwhenua electorate, **Graeme Neho** was declared elected unopposed.

As only one nomination was received for the General Election, **Lance Norman** was declared elected unopposed.

On that basis, beneficiaries of the Ngāti Kuri Trust Board | Te Manawa o Ngāti Kuri Trust will not be required to vote. The Board would like to thank those who have put their names forward to serve again.

CANDIDATE PROFILES

Lance Norman

*Ko Kurahaupō te waka.
Ko Maunga Piko te maunga.
Ko Awaroa te awa.
Ko Te Hiku ō te Ika me Waiora ngā marae.
Ko Ngāti Kuri te Iwi,
Ko Te Aupōuri, ko Ngāi Takoto, ko Ngāti Kahu,
ko Te Rarawa, ko Ngāpuhi, ko Ngāti Whātua
aku Iwi hoki,
Ko Jerry Norman tōku pāpā.
Ko Fay Norman (nee Tapp) tōku māmā.
Ko Lance Norman taku ingoa.*

My vision for our Iwi: Ngāti Kuri are educationally and economically successful.

I am a passionate leader dedicated to advancing outcomes for Māori with a unique and specific skill set that brings together proven commercial, cultural, social and community experiences from governance to delivery across multiple sectors including, health, social services, education, justice, corrections and Whānau Ora.

Over 20 years of CEO, executive and senior management roles across various sectors providing innovative leadership, directing and delivering quality services. An agile leader who has worked across organisations and corporates to ensure equitable and sustainable growth with strong relationship skills both internally and externally.

Key skills:

- Financial Management: Extensive experience as a Lead Auditor for Ernst & Young (EY) and seven years as a Financial Controller for Black & Decker (New Zealand) Limited.
- Treaty Negotiations: Extensive experience working for Treaty-based organisations.
- Governance Experience: Proven governance experience.
- Stakeholder Relationships: Extensive networks in Māori, equity, media, political, Crown and community sectors.

- Leadership Management: Development of strategies, frameworks and policies at a local, regional and national level.
- Operational Strategy: Highly effective professional writing and implementation skills.

Work experience:

- Director of Health, Whānau Ora Commissioning Agency
- Director of Health, Te Whānau o Waipareira
- Head of Equity and Māori Health Outcomes, ProCare Health Limited
- Chief Executive Officer, Hāpai Te Hauora
- Chief Executive Officer, National Urban Māori Authority
- Director of Funding and Contracting for Outcomes, Te Whānau o Waipareira
- Deputy CEO, Waitematā PHO
- Deputy CEO, Comprehensive Care Limited
- Chief Executive Officer, Waiora Healthcare PHO

As a senior executive in the health sector, I am fully aware of the barriers Māori face with respect to all health and well-being matters at a national, Iwi, Hapū and Whānau level. I utilise my corporate, commercial, community and relationship skills to advance Māori in all areas. I am proud to have done this for Ngāti Kuri for the past few years and I am looking forward to continuing being part of the Ngāti Kuri Trust Board going forward.

Abbey Brown

Whakamoemiti ki nga tuakana wairua Arepa Omeke Piriwiritua Hamuera mangai tautoko ia tatou mo nga manakitanga maha e uia mai ki waenganui a matou o piki te kaha piki te ora tau ano te rangimaria kia puta nga hua o te oranga tinana oranga wairua. Aenei akenei ae.

Ka tuku mihi ano ki waenganui o tatou whānau o Ngati Kuri e haumarū mai raro te tuanui o tenei o tatou whare. Ko Kohuroa Naki te maunga Ko Waipatiki te awa e rere ana ki te wahapu o Parengarenga. Ko Te Hapua te Kainga. Ko Pohurihanga te Tangata. Ko Ringa Maui te Hapu. Ko Ngati Kuri nui tonu. Ko Apiata Paraone e tu atu nei.

My English name is Abbey Brown. My parents were Te Raupo nee Kaaka and Wiremu Paraone. I was born and raised in Te Hāpua. Minister, Apotoro Reita of the Ratana church of Te Hāpua.

I've currently been Facilities Manager for our Iwi for six years. We cover a wide field of our cultural needs and first response in our rohe. I'm always passionate about being Ngāti Kuri and seeing the growth and prosperity of our people.

I have enjoyed the journey on the Trust Board but do know it's not always smooth sailing. But being around people that lift and support and keep the wind blowing in the sails is a blessing.

My vision is to help build all our business up for the social and economic benefits of our people, and to make sure succession models will continue to roll out. I would also like to see DOC transitioned out of our space and play more of a consultant role, with more Ngāti Kuri leaders.

Graeme Neho

I te tuatahi me tuku Mihi ake kia koutou nga Uri o Ngati Kuri. Oti ra ko tae ano ki te wa e huihui ai tatou mo nga take o te Poari o Ngati Kuri. Me mou mahara hoki ki wa tatou whānau ko hoki Wairua atu ki wa tatou Tupuna i te Torona o Ihoa. No reira, ratou ko tutaki i nga whetu wairua kia ratou, Ko tatou nei te hunga ora o nga Uri tatae hono nei kia Ngati Kuri, nga Mihi kia koutou katoa.

My early childhood years began at Kapowairua with our parents, Te Hiko and Taukiri Neho, who raised our family of 16 and taught us all to speak Maori and live off the land. Our parents would return on occasions to Te Hapua, a 11km one-way walk, or by sledge, wagon or horseback. In the early 1940s riding on horseback to Te Hapua to attend school proved difficult, so the decision was made by our parents to move back for longer periods at Te Hapua. All our whānau living in this remote community shared the same experiences of hardship, but all had the same vision to trust, feed care and pray morning and night for good health and wellbeing. My primary education in Te Hapua was good but challenging on occasions. I left home in Te Hapua to attend three years at Kaitaia College, then I completed a five year building apprenticeship to qualify into the building trade in 1973. Then I married, and now have three adult children and nine grandchildren.

My tenure with the Ngati Kuri Trust Board began as a Trustee and deputy chair in 1994 then elected Board chair in 1995. In 2009 myself and four other Board Trustees were elected and mandated as Negotiators to represent Ngati Kuri Iwi, during our Treaty of Waitangi Claims with the Crown. I continued to hold the roll of Board chair until 2011, then remained as deputy for a further two years. We settled our Ngati Kuri Iwi claims in 2014 and today, continue as a trustee. I currently hold representative

portfolio's, on Te Oneroa a Toohe Beach Board, Summit Forest, Te Hiku Mussel Spat, Te Hiku Open Ocean and Customary Fisheries. I have held on to the historical knowledge of our Tupuna and will continue to be a strong advocate for our Ngati Kuri Iwi, Hapu and whānau. Have been a loyal and long serving trustee and have the utmost confidence in all the current Trustees to deliver our tribal aspirations and business opportunities to grow our assets and create the wealth and wellbeing for Ngati Kuri.

For these upcoming elections, I will be your candidate for the Muriwhenua rohe electorate and would be honoured to represent your interests while on the Board for the next term.

MARAE REPORT

Waiora Marae

**Ko Waiora marae tō tātou tūranga,
tō tātou ngākau, tō tātou timatatanga,
tō tātou aroha, tō tātou ā ake ake.
To tātou kainga o te aroha, te mōhio,
te tupu me ngā moemoea.**

After a tumultuous couple of years in the world, our marae committee are focussed on the future and how we can effectively uphold our vision and strategic direction to make forward progress over the next three years.

There are many successes to be celebrated as a marae committee, building on the experience of those members who have been upholding the ahi kaa, to our newer members stoking the embers and adding new logs to the fire. The current trustees are: Mei Petera (Outgoing Chair, Marae Rebuild, Fundraising), Betsy Young (Maintenance and Repair, Education), Renee Pere (Sports and Recreation, Urupa), Gabrielle Busby (Secretary, Urupa, Communications), Karen Karaka (Treasurer, Ngā Taonga Tuku Iho), Bethany Edmunds (Incoming chair, Ngā Taonga Tuku Iho, Education, Marae Rebuild), Lois Naera (new trustee), Kimiora Barrett (new trustee) and Sarah Flexman (new trustee).

Our strategic direction:

- To maintain a base that allows our community to thrive.
- To ensure that all areas of interest are effectively managed.
- To continue to foster key strategic relationships.
- To always honour and maintain the vitality of our vision.

Ngā pae tawhiti Long term goals

We have begun some work revising the marae portfolios to increase te reo me ōna tikanga across all that we do. We will continue to wānanga over this and grow the portfolios and their kaitiaki, strengthen our relationship with and seek guidance from the Taumata Kaumatua Kuia, increase our governance knowledge, and develop robust planning to give us a clear steer forward. Funding proposals have been completed and submitted for the marae re-build, which, when we are successful will be a major project for all of us who are connected to Wai Ora marae. He mihi nui kia Tracey Ashby and the re-build team for your tireless hours of mahi and coordinating the many moving parts to get the applications over the line.

Ngā pae tata Short term mahi

Meanwhile the ongoing maintenance of the marae is important to ensure that our facilities are functioning, healthy and safe for our whānau and communities who are increasingly booking Wai Ora marae for whānau events, wānanga, holiday programmes and kaupapa. He mihi maioha hoki ki ngā kaitautoko katoa! A huge thank you to all of the volunteers, whānau and community members who have contributed time, skills and putea towards the upkeep and general running of our marae.



Current Trustees, left to right:
 Kimiora Barrett, Lois Naera, Sarah Flexman,
 Bethany Edmunds-Kuki, Karen Karaka, Mei Petera,
 Betsy Young, Gabrielle Busby, Renee Pere.



From the marae’s fundraising efforts, thank you nana Mei and Renee, we have been able to purchase 30 brand new mattresses for our manuhiri and whānau to enjoy. Thank you also to Whakawhiti Ora pai for the ongoing mahi they do to service the health and fitness needs of our communities through Wai Ora marae, to the Ngāti Kuri Facilities Services team for upkeep of the urupa and marae grounds, the Department of Corrections for adding kaha to the kaitiakitanga of the marae, and Mauri for helping with upkeep of our garden boxes. E kore e mimiti ngā mihi kia whaea Betsy me tona whānau, me te whakapau kaha ki te tiaki tō tātou marae.

Whakamaua kia tīna Current projects

Strong relationships continue to bind the tamariki and teachers of Ngātaki and Te Hapua Schools with the marae as an offsite learning environment, where the tamariki are contributing to the gardens, and actively involved in the Ngā Tohu project that is aligning local taiao observations with the maramataka; the Year 9 and 10’s have been learning leadership

skills, tikanga and mau rakau at school and at the marae with matua Anaru.

There have been two Creatives in Schools Projects actively engaging in the marae over Terms 3 and 4. The first has been a waiata project with Anaru and Bethany, where the tamariki have confidently learnt Ngāti Kuri Waiata and recorded them within the wharenuī as a resource for whānau. The second is the retelling of Tūmatahina through performance with matua Rawiri Hindle and the launch of the newly published book ‘Fire in the Belly of Hineamaru’. All of these projects culminated in a beautiful whānau community performance event and hangi.

Haumi e, hui e, taiki e!

Hikoia tō Pepeha is another significant kaupapa that has been developing over the past three years. The working party have had two wānanga, at Wai Ora and more recently at Te Paki, exploring our tūpuna kōrero and landscapes. There will be more information to come about this for interested whānau. This is

an exciting and innovative way for us to all reconnect with our Ngāti Kuritanga, our marae and our whenua. Ngā mihi nui kia Ngāti Kuri Trust Board mā te putea tautoko, ki te roopu whakahaere hoki, ko Romana Potts, Bonz Ngauma, Kapua O’Connor, John Kearns ratou ko Wayne Petera, tena koutou katoa.

As we celebrate our successes and look forward to the future, we also turn to acknowledge all of those who have passed in the last year, we have lost some special whānau members, kuia and kaumatua and we mourn with the whānau pani. Rātou kua wheturangitia kia rātou, tātou te hunga ora kia tātou.

A massive thank you to all of the trustees who continue to volunteer time and energy to uphold the mana of our marae for our whānau, hapu, iwi and hapori.

Nāku iti noa.

Bethany Matai Edmunds-Kuki
 Incoming Chair

Te Hiku o Te Ika Marae

Te Hāpua

Annual General Meeting — Covid-19

Our preference to hold our AGM ‘kanohi ki te kanohi’ was realised when the Covid restrictions were finally lifted, enabling us to hui Saturday 27 August 2022. We wish to acknowledge Whakawhiti Ora Pai Hauora for their efforts to protect the community with testing and vaccinations and equally we thank Ngāti Kuri Trust Board for their efforts to source household food parcels and co-ordinate the distribution to the haukainga.

We received two trustee nominations at our AGM who were duly elected, as they did not exceed the required amount. Those successful candidates are Jerry and Abbey Brown. Nau mai Haere mai.

Marae Health and Safety

Health and Safety Policies and Procedures are an important part of our operations of which we continue to refine and develop.

Northland Regional Council Sea Wall

Roadside erosion continues to be of concern along the waterfront and although this task has currently come to a standstill, we still endeavour to address this with the Northland Regional Council.

Kāi Moāna Permit Issuing

We acknowledge Donna Thompson for her tireless commitment to this kaupapa as our Kāi Moāna Permit issuer. Over the past year we recognised the many challenges that Kāi Moāna Permit issuers are faced with around issuing permits while maintaining necessary limits and restrictions that can change and may not be clearly defined. To support Donna, we agreed upon a set of terms and conditions which outlined quotas for each species being collected and under what conditions we would permit them to be collected. These terms and conditions are written in a letter format for which Donna can use to verify her decisions when issuing permits. Any further queries on these terms and conditions can be followed up with the Trustees via the contact details provided

in the letter. We are also looking for another Permit issuer to support Donna. Further to this we wish to work a little closer with Waioira Trustees to determine whether we could develop similar terms and conditions for their Kāi Moāna Permit issuer to better manage consistency in Kāi Moāna Permit issuing throughout our rohe.

Marae Booking Officer

We wish to acknowledge our Booking Officer, Jackie Waenga, for her time and effort in this role. Jackie has given notice to resign from this position but has offered to continue until we are able to find a replacement. We continue to develop clearer guide-lines around marae hire and Jackie's feedback has been invaluable on how we improve how Te Hiku O Te Ika marae operates and best serves our whānau. Nga mihi tino aroha ki a ia.

Marae Caretaker

Ngāti Kuri Facility Services tends to the marae and urupa grounds while we continue to search for a permanent Caretaker.

Micro Cell

The Micro Cell continues to produce better data coverage around the marae. Better protocols around leaving the power on and accessing the password for wifi makes for more effective coverage.

Haukāinga Honey Beekeepers

We are pleased with our decision to enter into an agreement with Mana Kai Honey to place beehives for the marae. Despite cancelling all agreements with haukāinga beekeepers over a year ago, there are still several who have yet to remove their hives.

New Marae

The recent loss of three of our 'tino kaumatua rangatira no te kainga' resounds heavily in us. We will prioritise all our energy, focus and drive towards the new marae. I strongly believe that we are the team, at this moment and time, who can make it happen. 'Ahakoa te wero, mahia te mahi. Haere tonu'.

Water

Water tanks continue to be the primary source for capturing rainwater and the bore is used as a back-up.

Fundraising

Maro continues to lead the fundraising projects with monthly Bonus Lotto raffles as a regular means of raising funds. Although there is a slow uptake on plaque sales, they continue to be purchased. We have yet to print off apparel merchandise with our marae logo design, depicting the spiralling rise of the Kuaka and the vortex it creates which assists its chicks in their first attempts to fly. We liken this to the marae and how it is always there to assist, shelter and uplift the iwi. Remember to visit our website tehapuamarae.nz

Trustees & Portfolios

- Te Huia Cooper, Chair, Tikanga
- Arahia Burkhardt Macrae, Treasurer, New Marae
- Ian Kaihe Wetting, Secretary, Marae Operations
- Maro Abraham, Funding
- Lydia Wells, Enterprise
- Joyce Munns, Engagement
- Jerry Brown, Old Marae/Water
- Abbey Brown, Urupa

Portfolios were put on hold until we could Wananga with the haukāinga to determine what our priorities are and how we would approach these Portfolios. We had previously attempted two wānanga dates which had to be postponed due to Covid. These portfolios were discussed and decided on from the wānanga held after our marae AGM in August 2022.

Urupa Mareitu

We have contacted Scantec to x-ray the urupa whenua. A map of the grave sites will be very helpful to our gravediggers. After a very wet winter, Scantec needs the whenua to dry-out considerably to be able to capture clear photos. They are available in February 2023.

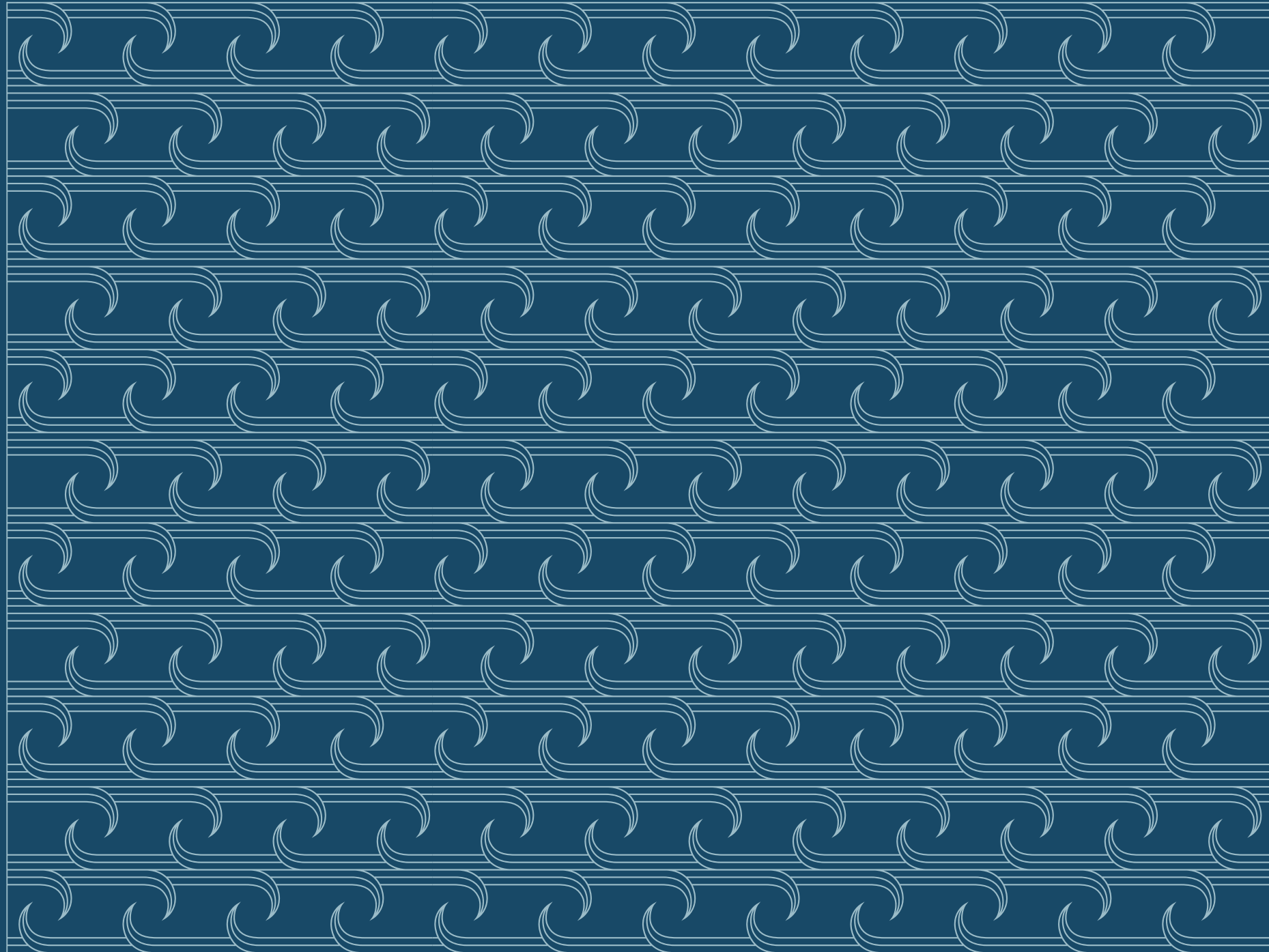
Acknowledgements

- Ngāti Kuri Trust Board
- Kahikaatoa
- Muriwhenua Incorporation
- Donna Thompson: 'Pledge To The Marae Lead'

Te Hiku O Te Ika Marae Trustees also wish to acknowledge all those who volunteer their time and efforts to repair, clean and improve our marae. We also acknowledge all those who support our fundraisers and all the whānau who contribute weekly and monthly financial contributions.

Ngā mihi nui, Nga mihi tino āroha ki a tatou katoa.

Te Huia Cooper
Chair



FINANCIAL STATEMENTS

Financial Report for Te Manawa o Ngāti Kuri Trust and Subsidiaries for the year ended 30 June, 2022.

Whilst these draft financial statements record a net profit for the year ended 30th June 2022 of \$8,746,174, we provide a detailed analysis of the financial statements so that our beneficiaries are fully informed of the key components behind these results.

Firstly, we would like to clarify that Te Manawa o Ngāti Kuri Trust and Subsidiaries' financial statements for the year ended 30 June 2022 as presented in this Annual Report are unaudited numbers. During the year, the Board agreed to change our policy on how Ngāti Kuri values our fixed assets, including land and buildings. The process of obtaining valuations from independent and registered valuers was complicated and timely which meant a delay in the time it took for our accountant to prepare the financial statements for auditing purposes. This delay subsequently meant it took our external auditors longer than normal to be in a position to audit and sign off on our year-end financial results. Instead of waiting until the Ngāti Kuri AGM provides the audited financial statements to the Ngāti Kuri beneficiaries, the Board has chosen to provide a financial summary based on draft financial information. We aim to have finalised the fully audited financial statements at the AGM on Saturday, 10th December 2022 and will provide a further briefing at that time in the event there are any significant changes.

Opposite
The Kā Uri pattern is derived from the rau pingao (strands of the native golden sand sedge). This plant is a significant source of modern identity and a symbol of self-determination for the people of Ngāti Kuri. In the early 1990s the pingao became a central tohu for the WAI 262 'Flora and Fauna', Treaty of Waitangi Claim. The pingao strands are shown here stylised and flowing between the haehae (parallel grooves), an illustration of pingao as a coastal plant, figuratively binding land and ocean. The haehae represent Te Ara Whānui (the multiple pathways).

Total Revenue

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
TOTAL REVENUE	\$7,260,587	\$8,820,354

Total revenue for Ngāti Kuri is made up of:

- Operating Revenue from the farms and orchards
- Government & Contracts Revenue, Lease & Rental Revenue from the forest that we are a significant shareholder in
- Grants Received
- Dividends Received from our Fisheries shares
- Investment Revenue from our various investments
- Sundry Revenue from various sources.

Gain / (Loss) on Available for Sale Financial Assets

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
GAIN / (LOSS)	(\$723,602)	\$813,136

Ngāti Kuri have historically invested funds with Milford Investments who have previously out-performed most Investment Companies globally. With all international markets suffering major financial pressures over the last 12 months, this has meant that for this year our investments with Milford Investment show a negative return. Effectively, the gains made last year have been eroded from our losses generated this year.

Total Comprehensive Revenue and Expenses

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
TOTAL REVENUE & EXPENSES	\$8,746,174	\$2,026,314

Whilst the net revenue less expenses shows a large surplus of \$8,746,174, it is important to highlight that this number includes a revaluation amount for land and buildings of \$12,570,258. This was done by Telfer Young, a registered valuation company. Historically the Board bought assets into our balance sheet at cost. This year on the back of some 10 years of investments in those assets the Board thought it prudent to advise our beneficiaries of a more accurate accounting reflection of our financial position. Unfortunately, due to the challenges noted above, the organisation generated a loss on normal operations of \$3,100,482.

Cash and Cash Equivalents

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
CASH & CASH EQUIVALENTS	(\$445,241)	\$2,423,801

Our general cash position has reduced over the past 12 months primarily due to investing more funding into Kā Uri than we had expected and managing business as usual under national and international economic pressure. Like most infra-structural projects in Aotearoa, the cost of labour and materials has increased significantly. This has also been the case for our development.

Total Accounts Receivable and Accruals

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
TOTAL AR & ACCRUALS	\$1,744,463	\$1,813,909

This represents money owed to Ngāti Kuri for mahi we have done but have not yet been paid for. This amount is similar to last year which indicates our cash collection from third parties is consistent year on year.

Inventories

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
INVENTORIES	\$5,431,609	\$5,183,963

The value of stock on hand at the end of year has increased slightly from last year. The Board is actively encouraging the Farm Managers to build up livestock over time, so this is positive.

Other Current Assets

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
OTHER CURRENT ASSETS	\$3,800,000	\$5,800,000

This relates to a Term Deposit with Westpac. During the year Ngāti Kuri utilised \$2,000,000 of the funds for normal operating activities.

Opposite
The coastline of Rangitāhua.



Property, Plant and Equipment

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
PROPERTY, PLANT & EQUIPMENT	\$46,736,575	\$25,057,207

We have had a significant increase in Ngāti Kuri fixed assets over the last 12 months. This is primarily from the investment in and development of Kā Uri and the revaluation of all land and buildings as mentioned above. The accounting rules require Ngāti Kuri to capitalise all costs associated to the physical build of Kā Uri and once completed we are required to depreciate these assets over time.

Intangibles and Investments

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
INTANGIBLES	\$853,709	\$853,709
INVESTMENTS	\$16,165,509	\$16,080,779

Intangibles and Investment have been consistent over the past 12 months. The Intangibles amount relates to our Fishing Quota held in Te Urungi o Ngāti Kuri. There are no new investments in this category.

Total Assets

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
TOTAL ASSETS	\$75,833,034	\$61,115,060

Total Assets have increased by \$14.7 million over the past year.

Trade and Other Payables

YEAR ENDING	30 JUNE 2022	30 JUNE 2021
TRADE AND OTHER PAYABLES	\$4,589,101	\$2,281,242

This represents money owed by Ngāti Kuri to external suppliers for mahi done. This is mainly for payments for tradesmen and materials for Kā Uri and payments for livestock or farming and orchard supplies.

Lance Norman
Trustee

2022 ANNUAL GENERAL MEETING AGENDA

Ngāti Kuri Trust Board

The 2022 Annual General Meeting will be held at 10:00am Saturday 10th December at Wairoa Marae. A light lunch and refreshments provided.

Please join us as we report on our progress over the past 12 months.

The Annual General Meeting is an opportunity for you to ask the board questions about its activities for the reporting period.

Agenda 2022

- 10:00am start
- Whakamoemiti/mihimihi
- Apologies
- Ngā whakamaharatanga ki a rātou mā
- Confirmation of previous minutes
- Matters arising from the minutes
- Chairman's report
- Financial report
- Announcement of election results
- General business
- Whakamoemiti
- 2:00pm close

APPENDIX

WAI262 — Māori to Māori Engagement (Kanohi Ora)

The Waitangi Tribunal released its final report on the Wai262 claim “Ko Aotearoa Tenei” in 2011. In 2019, the Crown by way of Te Puni Kokiri released its preliminary proposals for the role of the Crown and Māori in making decisions about taonga and mātauranga Māori entitled “Wai262 — Te Pae Tawhiti”. Engagement on Te Pae Tawhiti for Māori to Māori is being funded by Te Puni Kokiri, hosted by Ngāti Kuri. The coordination of engagement has been sub-contracted to Te Pai Roa Tika.

The Taumata Whakapūmau has been developed to respond to the current context, and maintains the kaupapa of previous claimant decisions — that the primary responsibility for upholding the legacy of the Wai262 claimants, and to ensure that this legacy is appropriately communicated and disseminated to whānau, hapū and iwi, lies with the Wai262 claimant whānau and their respective iwi.

Te Mana o Rangitāhua

Te Mana o Rangitāhua is a five-year Ministry of Business, Innovation, Employment (MBIE) Endeavour funded research programme led by Ngāti Kuri in partnership with Auckland Museum. Through this research, we will transform environmental wellbeing practices for Aotearoa through Indigenous practices of reconnecting, reidentifying, and re-storying within a subtropical island ecosystem that is a bellwether for climate change. Ngāti Kuri hold the relationship with MBIE as it relates to this programme. This is the first Iwi-led research project invested in at this scale, by government, in Aotearoa. The end users of this research link to our marae, schools, whānau, hapū and Iwi, and will inform policy and legislative change.

Tuku Project — Te Ara Whānui Research Centre

Te Ara Whānui Research Centre is underpinned by the strategic imperatives of the Ngāti Kuri Trust Board and works towards building momentum for marae, iwi, and whānau-led initiatives including strong alignment to the WAI262 claim. Our vision is to lead and disseminate dynamic research and practice underpinned by our commitment to WAI262.

Taiātea — Marine Spatial Plan

Ngāti Kuri will work with local scientists and draw on the expertise of local experts and stakeholders (local government, government agencies, commercial fishers, tourism operators etc) to create a marine spatial plan for the extended rohe moana of Ngāti Kuri (approximately 1 million km sq, inclusive of the proposed, fully protected, Kermadec Rangitāhua Ocean Sanctuary).

The resulting plan will provide a model for engagement with iwi who wish to pursue a similar ambition across their rohe, contributing to a larger Aotearoa New Zealand ambition for protecting 30% of its marine space by 2030. Based on the science, data analysis and agreements reached through the proposed work programme, present the NZ Government and Regional Council with the Spatial Plan and a proposed transition plan for governance and management of the Ngāti Kuri rohe moana.

Pou Uara — Community Resilience

The Community Resilience project is to assist Ngāti Kuri to build hapori Māori resilience by upskilling whānau so the community is best positioned to lead

and respond to future crises such as Covid-19. This includes developing Civil Defence and Emergency Plans for our communities and priority sites as well as coordinating training and equipment purchasing to assist during a response event. This was born from the Pou Uara, our community rock-stars who emerged during the Covid-19 response.

Pou Uara — Cadetships

The purpose of the Pou Uara, is to up-skill and develop whānau, hapū and Iwi, so the community can lead in response to both crisis and resilience building. These cadetships contribute directly to our ability to deliver on our purpose. Mātauranga, Te reo me ngā tikanga Māori is at the heart of everything we do. Our focus on coaching and having whānau working with whānau will create new thinking about what is possible and new behaviours for working together. We see this as mahi rangatira and mahi aroha — taking initiative through care for our people and the place we live in. Enrolling a total of 13 Māori cadets across Ngāti Kuri businesses.

Pou Uara — Tranche 3 funding

The purpose of Kaimanaaki is to support the Covid-19 pandemic response across the Ngāti Kuri rohe. The functions we will support are:
1) COVID support: vaccinations, testing and communications across Tai Tokerau;
2) Whānau manaaki and insights: through these grassroots roles, gain further insights about our whānau, their aspirations and needs. This will contribute to the CDEM and resilience planning — linked with building surge capacity.
3) Resilience: people resource to support the

momentum Ngāti Kuri has built in resilience to future shocks. This includes funding requested from Foundation North for kai security and distribution through their impact investment fund and other funding streams that may become available over the two years.

Ngā Rākau Taketake

This work is positioned to be framed within the WAI262 findings and the conservation and restoration of two taonga sits well beyond the life of this project for Ngāti Kuri. Outcomes and learnings from this project will significantly advance the iwi’s understanding and advancement of capacity whilst also embedding important linkages to Te Ara Whānui and Te Haumihi. These links also include connection to the commercial ventures of the iwi for Nursery and Orchard development, and the project team will draw together skills and experience to share resourcing where possible and create wider reach and impact.

The project sits within a specific Ngāti Kuri Cultural framework, and methods employed encourage a strong foundation of kaupapa Māori research. The project will create transformative outcomes for iwi, hapū and whānau that values kaitiakitanga and mana motuhake for community resilience both of people and of taonga.

Tira me te Wa

The aim of this project is to continue building capability for Ngāti Kuri to activate kaitiakitanga within their rohe. We catalogue and describe Ngāti Kuri taonga species within the Auckland Museum Natural Sciences collection. This will strengthen

Ngāti Kuri’s capacity to identify tools to promote environmental sustainability and restoration by increasing our collective knowledge of taonga species and their environments.

The resulting new classification framework will also build the capacity of Auckland Museum to weave mātauranga into scientific knowledge of museum specimens. The benefits for Ngāti Kuri include increased capacity to enhance environmental sustainability and restoration within their rohe.

Kauri Ora Iwi Collaboration

The Iwi Collaboration for Kauri Action (Iwi CoLab) provides high level leadership and direct engagement with Crown entities to co-create and co-manage initiatives with decisive action against the spread of kauri dieback disease and its causal agent, Phytophthora agathadica, in Aotearoa New Zealand.

This project is the people power to support the foundation building of Te Haumihi — with 19 roles created to support a broad range of biosecurity and biodiversity activities. Ngāti Kuri will employ kaimahi over a three-year period to coordinate efforts across 14 specific sites covering Te Haumihi.

4th Gen

TOIAO Exhibition (Kā Uri)

A co-curated exhibition between Ngāti Kuri Taitamariki (4th Gen) and Haumi (NZ) Ltd for Kā Uri, the Ngāti Kuri owned and operated visitor centre, scheduled to open in Summer 2022. Raised funds through CNZ.

Taiātea: a Gathering of Oceans for Rangatahi Leadership

Hosted a wānanga with youth leaders to share mātauranga about what they do and how we can support each other in our different kaupapa. Attended by Blair Tuke and Peter Burling (Live Ocean Foundation). Received a donation of \$10k from the Live Ocean Foundation. Raised funds through UNESCO.

Celebrity Treasure Island

Provided support to the activities during Celebrity Treasure Island filming Recognised as one of the ‘charities’ supported by one of the celebrity contestants of Ngāti Kuri descent.

Kopapa Waka

In partnership with Kiato and Ngapakitua Charitable Trust (linked to Kā Uri), hosted a te whānau o rata wānanga that brought in tarai waka practitioners and navigators alongside the next generation practitioners. Supported by tohunga Hoturoa Barclay-Kerr, Te Warihi Hetaraka, Hori Parata and Heemi Eruera.

WHAKAMAHAARATANGA

Ngāti Kuri Obituaries

The Ngāti Kuri Trust Board offer condolences to all Ngāti Kuri who have had bereavements over the 12-month period. This list of obituaries is derived from who is acknowledged at the Ngāti Kuri Trust Board meetings.

Obituaries 2021–2022

- Puhī Larkins
- Pineaha Murray
- Brian Ballas
- Toby Curtis
- Hopa Brown Jnr
- Ricky Houghton
- Dennis Urquhart
- William Williams
- Bob Wells
- Kaa Maaka
- Roy Simmons
- June Jackson
- Wira Gardner
- Moana Jackson
- Barry Murray
- Mohi Tahana
- John Karena
- Haki (Jack) Wiki
- Allan Macrae
- Abe Wells
- Akonga Wiki
- Makanihi Pene
- Billy Murray
- Dave Walker
- Lenny Peters
- Stan Marsh
- Te Kepa Wiki
- Mate Petricevich
- Chas Leef
- Tata Norman
- Sonia Harrison
- Wati Tipene
- Beau Pene
- G J Ruatoto
- Mat Perry
- Jessie Rata
- Mete Kapa
- Lewis Norman
- Barbara Larsen
- Sidney Titi Waitai
- Sam Larkins
- Ella Doreen
- Thomas Wiki
- Rima Wiki
- Jean Dick